

REVISED EDITION

CORPORATE BROCHURE 2023

ENGLISH

Thinking of one, of all.  **Mitsubishi Corporation**

Contents

Mitsubishi Corporation 2023

| | |
|--|----|
| Introduction | 2 |
| Corporate Philosophy / Corporate History | |
| Global Network (Countries and Regions) | 4 |
| Organizational Structure | 6 |
| Roadmap to a Carbon Neutral Society | 7 |
| Midterm Corporate Strategy 2024 – Creating MC Shared Value | 8 |
| Introduction to Business Groups | |
| Industry Digital Transformation Group | 14 |
| Next-Generation Energy Business Group | 16 |
| Natural Gas Group | 18 |
| Industrial Materials Group | 20 |
| Chemicals Solution Group | 22 |
| Mineral Resources Group | 24 |
| Industrial Infrastructure Group | 26 |
| Automotive & Mobility Group | 28 |
| Food Industry Group | 30 |
| Consumer Industry Group | 32 |
| Power Solution Group | 34 |
| Urban Development Group | 36 |
| Sustainability | 38 |
| Corporate Governance and Internal Control System | 40 |
| Compliance | 41 |
| Crisis Management and Business Continuity Management on a Consolidated Basis | 42 |
| CSR (Corporate Social Responsibility) | 43 |
| Financial Highlights | 44 |
| Management / Corporate Data | 46 |



Mitsubishi Corporation

Introduction

Mitsubishi Corporation (MC) is a global integrated business enterprise that develops and operates businesses together with its global network of around 1,700 group companies.

MC has 10 Business Groups that operate across virtually every industry: Natural Gas, Industrial Materials, Chemicals Solution, Mineral Resources, Industrial Infrastructure, Automotive & Mobility, Food Industry, Consumer Industry, Power Solution and Urban Development. Through these 10 Business Groups plus the addition of its Industry Digital Transformation Group and Next-Generation Energy Business Group, MC's current activities have expanded far beyond its traditional trading operations to include project development, production and manufacturing operations, working in collaboration with our trusted partners around the globe.

With an unwavering commitment to conducting business with integrity and fairness, MC remains fully dedicated to growing its businesses while contributing to a prosperous society.