



**Diamond Generating Corporation (DGC) (USA)**

**Developing Power Businesses in the Americas**

DGC was founded in 1999 to oversee MC's electric power businesses in the Americas, such as power generation, distributed power generation and energy trading. DGC focuses on developing and promoting renewable energy to help realize a decarbonized society, and as of late March 2023, DGC holds approximately 2,900MW of power generation assets on an equity basis.

**Boston Energy Trading and Marketing LLC**  
Energy Trading & Marketing Business (USA)

**Nexamp, Inc.**  
Distributed Solar Power Business (USA)



**N.V. Eneco (Netherlands)**

**Developing Integrated Energy Businesses in Europe**

With a focus on the Netherlands, Belgium and Germany, Eneco is developing its power generation business, with renewable energy at its core, as well as its electricity / gas trading, electricity / gas retail and district heating supply businesses.



**Diamond Generating Asia, Limited (DGA)**

(Hong Kong)

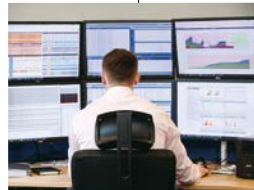
**Developing Power Businesses in Asia, Oceania and the Middle East**

Established in 2009, DGA serves as a base for MC's electric power businesses in Southeast Asia, Oceania and the Middle East. The company aims to expand its power generation business in the region, which is showing steady signs of growth in demand for electricity. As of late March 2023, DGA holds approximately 1,480 MW of power generation assets on an equity basis.

**Diamond Transmission Corporation Limited (DTC)**  
Power Transmission Business (UK)

**Bbox Limited** Distributed Power Supply Business (UK)

**OVO Group Limited** Electricity and Gas Retail Business (UK)



**ElectroRoute Holdings Limited (Ireland)**

**Energy trading and service business in Europe and Japan**

ElectroRoute engages in spot, futures, international and other forms of trade in the liberalized European energy market. The company functions as a comprehensive service provider, offering energy-trade support to power producers, consumers and retailers. ElectroRoute is also expanding its operations in Japan, where deregulation of the power market is progressing.

**Metito Holdings Limited**  
Water Business (UAE)



**Umm Al Houl Power Company (Qatar)**

**Commencement of Gas-Fired Power Generation & Desalination Project in Qatar**

The gas-fired power generation and desalination project in Qatar began commercial operation in 2018, and is scheduled to provide the country with electricity and water for 25 years. This project will help MC provide Qatar with a stable supply of electricity and water, and shore up MC's efforts in its global power generation and fresh water businesses in response to growing demand around the globe.

**Aguas CAP**  
Water Business (Chile)

● Affiliated company



**Mitsubishi Corporation Energy Solutions Ltd.** (Japan)

Developing power generation business in Japan

Mitsubishi Corporation Energy Solutions mainly strives to develop and manage its power generation business in Japan, which as of late March 2023, holds approximately 1,090 MW of power generation assets on an equity basis. The company will continue to develop its power generation business, centering around renewable energy with the aim of realizing a decarbonized society, while also providing solutions for energy cost reductions and decarbonization to customers, with a focus on industrial consumers.

**Mitsubishi Corporation Clean Energy Ltd.**  
Renewable Energy Business, etc. (Japan)

**Mitsubishi Corporation Offshore Wind Ltd.**  
Offshore Wind Power Generation Business (Japan)

■ **MC Retail Energy Co., Ltd. (Machi-Ene)** Power Retail Business (Japan)



**Swing Corporation** (Japan)

General Water Business Company

Swing has long-standing experience developing technologies and products, as well as providing services as a pioneer of water infrastructure in Japan. It is broadly developing businesses to meet a wide range of water needs, covering everything from research and development, design and construction through to maintenance management and business operations.



# Power Solution Group

The Power Solution Group consists of two divisions and two offices, namely the International Power Division, the Utility Retail Division, the Eneco\* Office and the Domestic Power Business Office. We conduct a variety of initiatives including water businesses to meet diversifying utility needs, with a focus on our power solution value chain business which functions to “generate” renewable energy, “integrate” weather-dependent electricity (through a sophisticated balance of supply and demand), as well as “deliver” electricity and high added-value services to our customers.

Some of our main initiatives include our renewable energy business that contributes significantly to the decarbonization of society, the construction of distributed power generation infrastructure based on the concept of local production for local consumption, as well as power trading businesses such as spot transactions and futures trading in the power market.

By combining low-emission power sources, such as renewable energy, with digital technologies, we not only contribute to the stable supply of electricity, but also provide new added value to customers, such as supply and demand adjustment. We are also conducting initiatives in the field of hydrogen, which is expected to play a role as next-generation fuel. Through these efforts, we aim to contribute to the realization of a sustainable low-carbon/ decarbonized society while raising our corporate value.

\* Eneco is an integrated energy company based in the Netherlands

<b>International Power Div.</b>	● Strategy & Planning Office ■ International Utility Dept. Overseas power generation & transmission business, power trading business, overseas distributed power supply business, overseas water business, hydrogen business
<b>Utility Retail Div.</b>	● Strategy & Planning Office ■ Utility Service Dept. Power trading business, power retail business, domestic water business
<b>Eneco Office</b>	Power & gas trading and retail business, power generation business, and district heating business by Eneco in the Netherlands
<b>Domestic Power Business Office</b>	Domestic power generation business