

Private Equity Business (USA)

One Rock Capital Partners

US-Based Buyout Fund Targeting Mid-Cap Companies Mainly in North America

One Rock Capital Partners is a buyout fund management firm that targets medium-sized companies mainly in North America. Our strategic alliance aims to combine the MC Group's cross-industry network and the expertise of former Ripplewood fund managers to create long-term corporate value for its portfolio companies.

Diamond Realty Management America Inc.
Real Estate Investment Fund Management (USA)



Real Estate Investment (USA)

DIAMOND REALTY INVESTMENTS, INC. (DRI)

Real Estate Investment Company with Proven Track Records

DIAMOND REALTY INVESTMENTS (DRI) is an investment company which specializes in the development of multifamily, student housing, industrial, and healthcare real estate throughout the US, the largest real estate market in the world. Since the early 1990s, DRI has invested in over 200 projects with a total development cost surpassing US\$ 13 billion.

Private Equity Business (Singapore)

AIGF Advisors Pte. Ltd.

Singapore-Based Growth Capital Fund Targeting Small/ Mid-Cap Companies in ASEAN Region

AIGF Advisors Pte. Ltd. is a private equity investment management firm wholly owned by MC. The firm's principal focus is to provide growth capital and to support value creation for small/mid-cap companies in the ASEAN region. AIGF Advisors supports long-term growth by leveraging the MC Group's extensive business expertise and global business network.

Urban Development Business (Singapore)

MITBANA Pte. Ltd.

Promoting Urban Development in Indonesia

Mitbana is a joint venture promoting urban development projects between MC and Surbana Jurong, a design and engineering company in Singapore (a 100% subsidiary of the Singaporean state-owned investment company, Temasek Holdings). By participating as early as the master planning phase, Mitbana engages in urban development projects such as residential and retail properties in an aim to build highly functional and appealing cities with thriving communities and businesses.



Urban Development / Urban Management (Indonesia)

Urban Development Business in BSD City, Indonesia

Indonesia's First Smart City Development Project Based on the Concept of Transit-oriented Development (TOD)

Mitbana is collaborating with a leading Indonesian real estate developer, Sinar Mas Land, to develop a large-scale urban development project in BSD City spanning over 100 hectares of land. Under the concept of becoming Indonesia's first transit-oriented development city, this project plans to promote development that combines urban functions such as housing, commercial facilities, schools, hospitals, parks, and transportation hubs.

Photo by JAPC



Airport Operation (Japan)

Fukuoka International Airport Co., Ltd.

Operator of Fukuoka Airport

Fukuoka International Airport Co., Ltd. is an airport management company funded by Fukuoka Airport Holdings, Nishi-Nippon Railroad, MC, Kyushu Electric Power Company and Fukuoka Prefecture. The company operates Fukuoka Airport (except certain activities such as air traffic control), including the expansion, maintenance and management of airport-related facilities such as the airport terminal building and runway.



New Ulaanbaatar International Airport LLC

Airport Operation (Mongolia)

Cube Highways and Infrastructure Pte. Ltd.

Toll-Road and Highway Operation (India)

Real Estate Development (Indonesia/Vietnam)

MC Urban Development Indonesia/ MC Urban Development Vietnam

Operating Companies that Handle Real Estate Development in Indonesia & Vietnam

Wholly-owned subsidiaries of MC that handle real estate development in both Indonesia and Vietnam. In the future, each company intends to expand the scope of its business along with the growth of the two countries.



Data Center Operation (Japan)
MC Digital Realty, Inc.
 A Data Center Operation Joint Venture with Digital Realty Trust

MC Digital Realty plans, develops and operates data centers in Japan. Established on a 50/50 basis between MC and Digital Realty Trust, a leading global provider of data centers, the company not only operates existing data centers but also develops and manages new data centers that meet global standards.



Real Estate and Urban Development (Japan)
Mitsubishi Corporation Urban Development, Inc.

A Real Estate and Urban Developer that is a Wholly-Owned Subsidiary of MC

Mitsubishi Corporation Urban Development (MCUD) develops, operates and creates value for exceptional commercial properties such as retail facilities and logistics centers by leveraging its potential in each plot of land. MCUD is also engaged in mixed use urban development.

Private Equity Business (Japan)

Marunouchi Capital
 A Private Equity Fund Management Firm Targeting Mid- to Large-cap Companies in Japan

Marunouchi Capital is a Japanese private equity fund management firm wholly owned by MC. Targeting mid- to large-cap companies in Japan, Marunouchi Capital leverages the MC Group's extensive business expertise, industrial networks, and other resources to help improve long-term corporate value.



Portfolio Company: Food and Miscellaneous Goods Company

- **Hokkaido Airports Co., Ltd.** Airport Operation (Japan)
- **Yokohama Akarenga, Inc.** Retail Facility Operation (Japan)
- **Diamond Realty Management Inc.** Private Real Estate Investment Fund Management (Japan)
- **Marunouchi Infrastructure Inc.** Private Infrastructure Fund (Japan)
- **Double Bridge Infrastructure Inc.** Private Infrastructure Fund (Japan)
- **Mitsubishi HC Capital Inc.** Leasing, Installment Sales, Other Financing (Japan)
- **Mitsubishi Auto Leasing Corporation** Auto Leasing (Japan)

Private Equity Business (Japan)
Marunouchi Innovation Partners Co., Ltd.
 A Private Equity Fund Management Firm Targeting Climate-Tech Companies that Contribute to Decarbonization

Marunouchi Innovation Partners is a private equity fund management firm that MC has invested in as a major shareholder. By leveraging MC's collective business/financial expertise and network, the firm manages "Marunouchi Climate Tech Growth Fund L.P.," a fund which conducts growth investments worldwide mainly targeting climate-tech-related companies that contribute to decarbonization.



Urban Development Group

The Urban Development Group promotes highly functional and attractive urban development projects which demonstrate the comprehensive capabilities of the MC Group. Under its vision of creating cities, societies and the future, the Urban Development Group promotes businesses through three divisions: Urban Development & Infrastructure, Global Urban Development and Financial Business.

The Urban Development & Infrastructure Division engages in the development and management of urban development projects and real estate development projects such as logistics facilities, commercial facilities and residential properties in Japan, as well as infrastructure projects including data centers and airports, key facilities that form the foundation of urban infrastructure.

The Global Urban Development Division is engaged in urban development and urban management projects that offer convenience and environmental friendliness, with a focus on the ASEAN region. The division also promotes the development and management of real estate development projects located mainly in North America and Asia.

The Financial Business Division engages in managing private equity and infrastructure funds, and also offers a wide variety of financial services such as asset financing through Mitsubishi HC Capital Inc. and Mitsubishi Auto Leasing Corporation.

Our Group's mission is to create value through urban development projects that meet the societal needs of cities and the people who live there by leveraging the expertise we have accumulated in real estate, infrastructure, and financial business.

Urban Development & Infrastructure Div.

- Transportation Infrastructure Dept. ■ Digital Infrastructure Dept.
 - Real Estate Business Management Office ● Domestic Business Development Office
- Development and management of data centers, development and management of transportation infrastructure, development and management of domestic urban development projects and real estate development projects

Global Urban Development Div.

- Asia Business Development Dept. ● North America Business Management Office
 - Global Business Development Office
- Development and management of overseas urban development projects, mainly in the ASEAN region, development and management of real estate development projects, mainly in North America and Asia

Financial Business Div.

- Merchant Banking Dept. ■ Leasing Business Dept.
- Private equity business, infrastructure fund management and leasing business